

# The Trinity Centre: helping define the future

Feasibility study review Presentation of key finding

# The Trinity Centre: the past





## The Trinity Centre: the project

"...investigate ways of maximising the use of the building and thereby underpin the sustainability of TCA as an organisation, with the ultimate result of protecting the building."

# The Trinity Centre: the approach

Stage one: Initiation stage

Stage two: This was the research stage and involved user consultations

**Stage three:** Defining the brief

**Stage four:** Developed three design options with capital costs ranging from £2.7m to £3.m. The options were narrowed down to a preferred design solution

**Stage five:** Saw consultation around the detail of the preferred option with an estimated capital budget estimated at £2.7m. The preferred option was designed to be delivered in phases

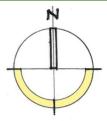
## The Trinity Centre: the approach



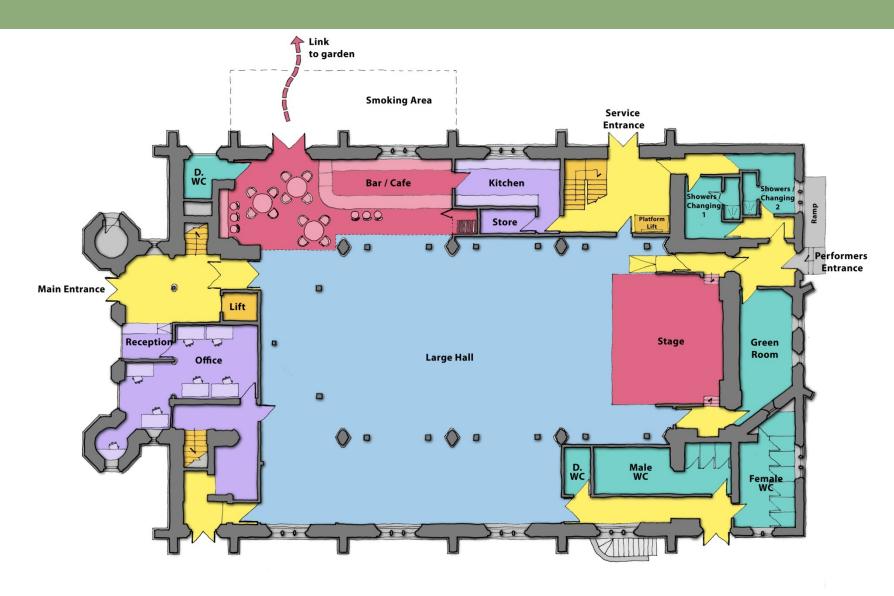


## The Trinity Centre: the conclusions

- It is feasible to redevelop The Trinity Centre to offering a far wider range of activities as proven by the approval of the detailed Planning and Listed Building Application
- Achieving the planning approval is a major achievement, but the decision making around the design options lacked the benefit of a parallel exercise in business planning and operational analysis
- Future modifications to the planning approval may be needed to optimism business or operational efficiency.



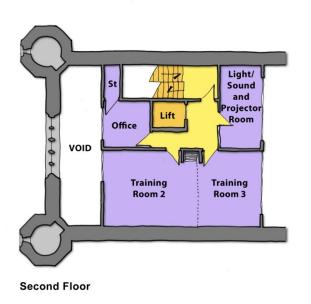


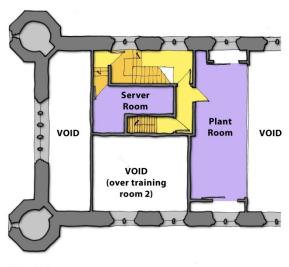


Proposed Ground Floor - Preferred Option Scale 1:100 approx @ A2



Proposed First Floor - Preferred Option Scale 1:100 approx @ A2





Third Floor

Proposed Second & Third Floor - Preferred Option Scale 1:100 approx @ A3

#### Three areas of focus

- Managerial
- Organisational
- Partnership

#### **Managerial**

- Develop capital fund raising strategy with board level responsibility
- Understand requirements of different funding streams and develop applications around the phases of project
- Develop a business plan to reflect the implications of the preferred option
- Develop **sustainable vision for Trinity** by using agreed industry tools such as Julie's

Bicycle and Ecovenue. Make sutainability a board level responsibility



#### **Managerial continued**

- Consider the health & safety implications of construction projects being delivered whilst the building is occupied
- Consider the impact of concurrent building
  contracts ie roof and BIG Lottery etc on the day to
  day business of the centre
- Develop a strategy to minimise impact of any



#### **Organisational**

- Sign up to data collection regime to monitor performance / energy use within the building
- Put systems in place to reduce energy consumption based on results from data collection analysis
- Update appearance and navigation of web site.

Be clear about its need and key messages

Consider updating answer phone message to

gcp Chartered Architects

### \* Julie's Bicycle: Sustaining Creativity

We make environmental sustainability intrinsic to the business, art and ethics of music, theatre and the creative industries.

#### **Partnership working**

• Be an active part of the Bristol European Green

Capital bid for 2015

#### **Additional reading**

The feasibility study identified a number of additional recommendations. These are still valid and worthy of review

## The Trinity Centre – limitations of the study

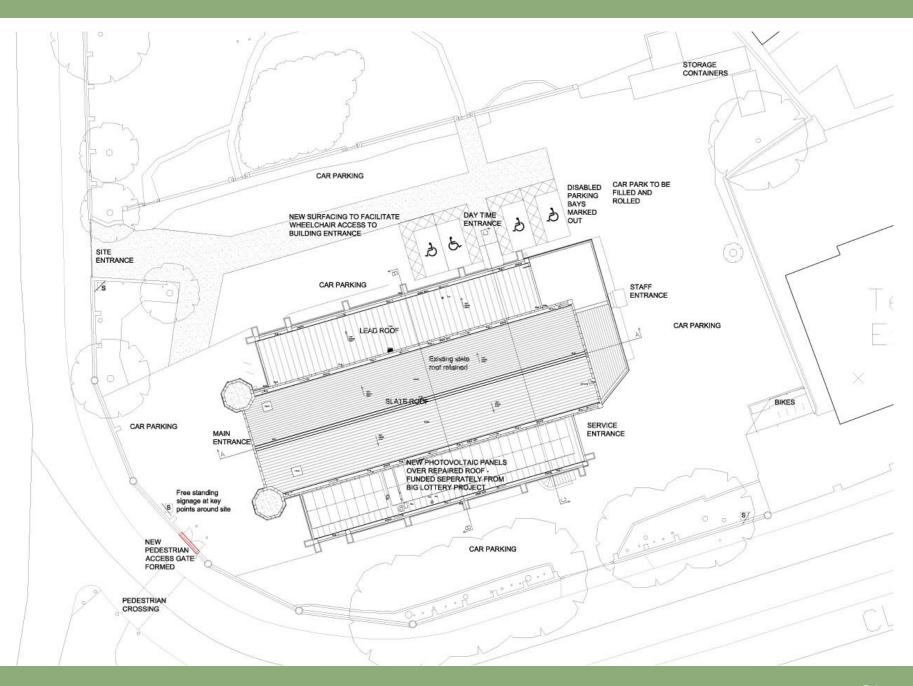
# Limitations in relation to the report are few but include:

- Lack of parallel exercise in business and operational planning
- Original intention to identify a 'high level' preferred option, but due to funding opportunities the preferred option has been quickly developed for planning approval, which has subsequently been approved

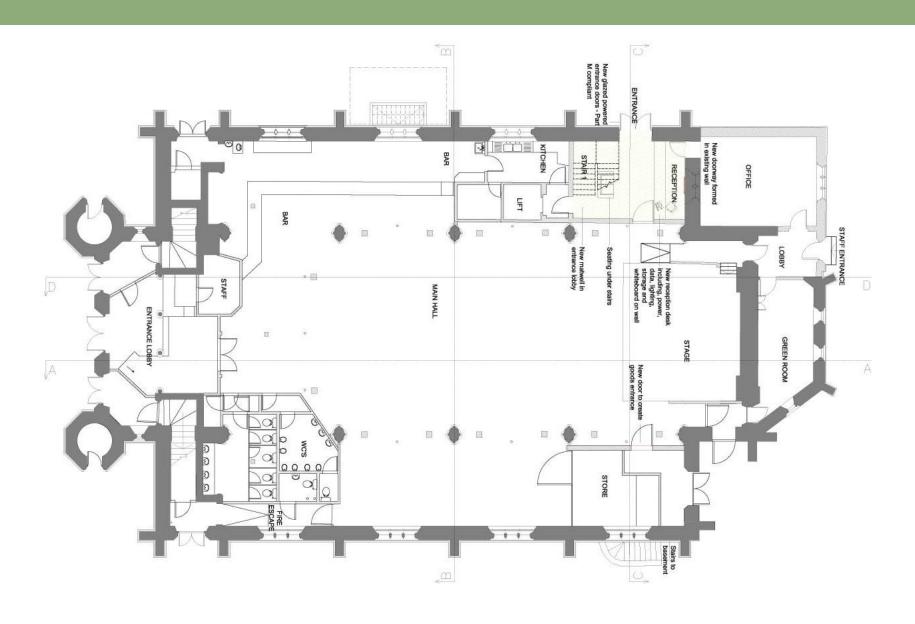
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Review of funding opportunities is limited and focuses.

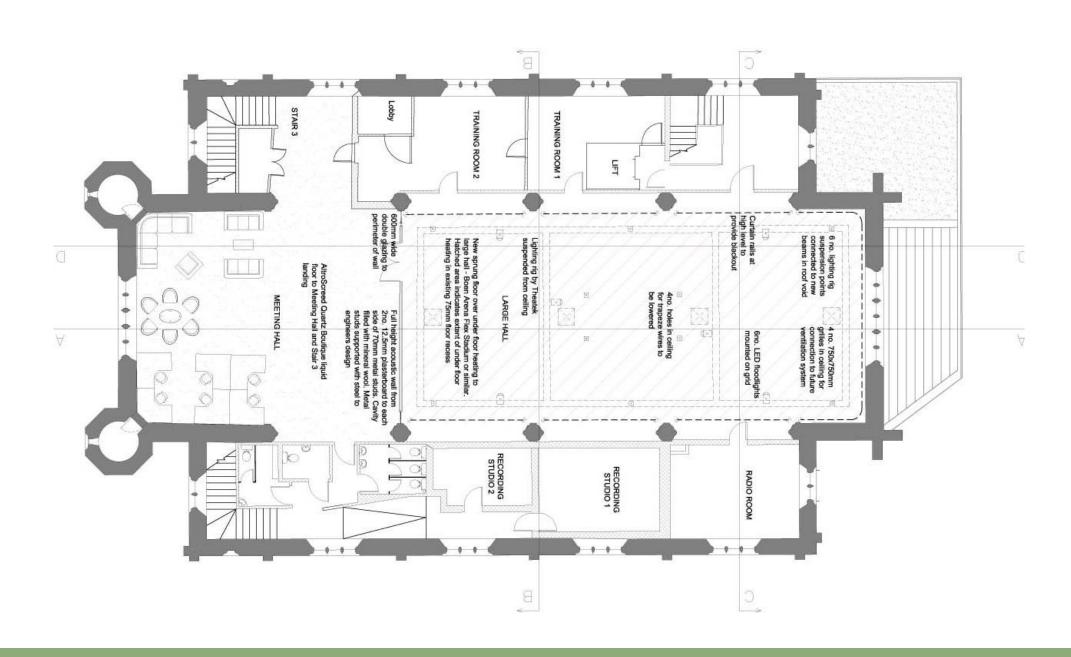
# The Trinity Centre: the immidate future



# The Trinity Centre: the immidate future



## The Trinity Centre: the immidate future



#### The Trinity Centre: immidate actions

# Further work to support delivery of preferred option

- Secure outstanding statutory approvals
  - Building Regulations
  - Conservation Area Approval for the removal of the nonprotected trees on Clarence Road and the pollarding of all protected trees on the site
  - Advertisement Application for signage

# Thank you

